Q3 2021 PERFORMANCE



REVENUES



Account for more	€4,608 m +15.0% YoY cc		HEADCO			
2/3rd of Q3 Group activity			309,300 +16.9% YoY 57% offshore			
Manufacturing	Financial Services	Public Sector	Consumer Goods & Retail	Telco, Media & Technology	Energy & Utilities	Services
25%	22%	14%	13%	13%	8%	5%
+19.0% ▲	+5.4%▲	+14.2%▲	+27.9%▲	+10.5%▲	-2.1%▼	+18.1%▲
Rest of Europe	North America		France		UK & Ireland	APAC LATAM
30%	30%		20%		12%	8%
+12.1% ▲	+12.3%▲		+6.2% ▲		+18.1%▲	+29.5%▲
	2/3rd of Q3 Group activity Manufacturing 25% +19.0% ▲ Rest of Europe	Account for more than 2/3rd €4,608m +15.0% YoY cc Manufacturing Financial Services 25% 22% +19.0% ▲ +5.4% ▲ Rest of Europe North A	Account for more than 2/3rd	Account for more than 2/3 rd of Q3 Group activity €4,608m 309	Account for more than 2/3rd of Q3 Group activity €4,608m 309,300 +15.0% YoY cc +16.9% YoY 57% offshore Manufacturing Financial Services Public Sector Consumer Goods & Retail Telco, Media & Technology 25% 22% 14% 13% 13% +19.0% ▲ +5.4% ▲ +14.2% ▲ +27.9% ▲ +10.5% ▲ Rest of Europe North America France	2/3rd

YoY cc: Year-on-Year at constant currencies.

^{*}The terms and alternative performance measures marked with an (*) are defined and/or reconciled in the appendix to the press release For more information, see the press release on https://investors.capgemini.com/en/

Q3 YEAR TO DATE 2021 PERFORMANCE



REVENUES



DIGITAL & CLOUD		BOOKINGS		HEADCO	DUNT			
Solid Double Digit Growth	Account for c. 2/3rd of YTD Group activity	€13,736 +18.2% YoY cc	€13,736m +18.2% YoY cc		309,300 +16.9% YoY 57% offshore			
SECTORS	Manufacturing	Financial Services	Public Sector	Consumer Goods & Retail	Telco, Media & Technology	Energy & Utilities	Services	
SHARE OF GROUP REVENUES	25%	22%	14%	13%	13%	8%	5%	
REVENUES GROWTH YOY CC	+26.1% ▲	+6.0%▲	+15.1% ▲	+21.5%▲	+27.5% ▲	+1.9%▲	+11.6% 4	
REGIONS	Rest of Europe	North A	North America		France		APAC LATAM	
SHARE OF GROUP REVENUES	30%		29%		21%		8%	
REVENUES GROWTH YOY CC	+19.6% ▲	+12	+12.3%▲		+12.7%▲		+24.3% ▲	

YoY cc: Year-on-Year at constant currencies.

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