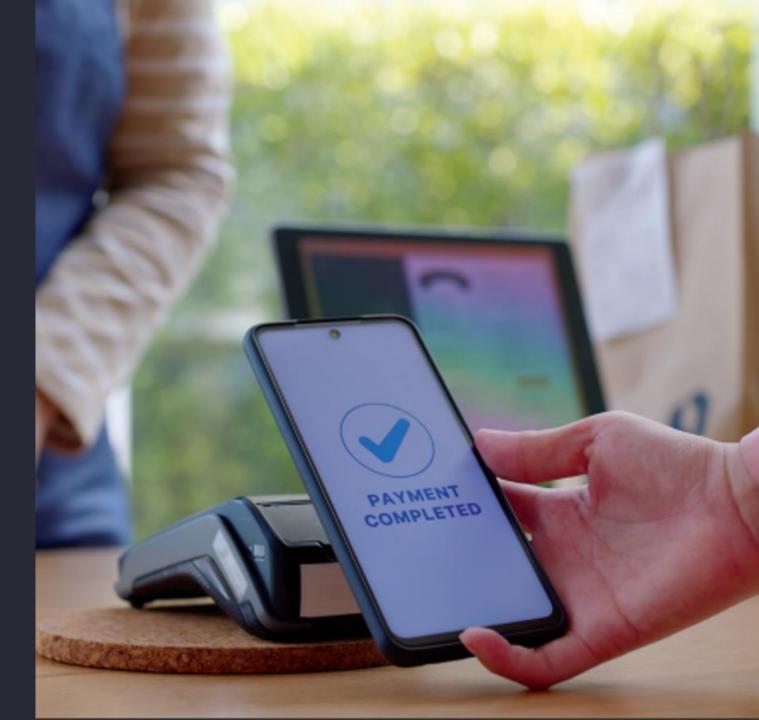


PAYMENTS TOP TRENDS 2023





CAPGEMINI RESEARCH INSTITUTE FOR FINANCIAL SERVICES DELIVERS A BROAD RANGE OF SECTOR-SPECIFIC WORLD REPORTS AND TREND BOOKS

Executive nterviews/Survevs

950+

Voice of

Consumer



World Reports



WALKING THE TALK







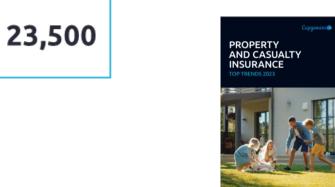


Trends Books













TREND 10 TRENDS IN BANKING BY SUB-DOMAINS



Changes in industry dynamics Creating and enabling new values

Customer Centricity

Business resilience

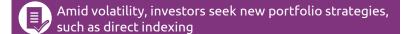
New horizons

WEALTH MANAGEMENT

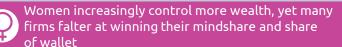




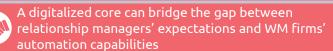












The wealth management industry is consolidating to achieve scale

Family offices showcase bespoke services while facing regulatory dynamics

RETAIL BANKING













Digital identity to unlock efficiency gains for banks

Banks unlock value at scale by migrating workload to the cloud

A boom in synthetic data will catalyze data ecosystem growth

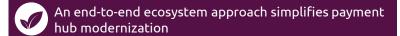
As banks explore decentralized finance, they

PAYMENTS



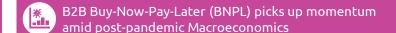
Composable architecture creates competitive advantage efficiencies

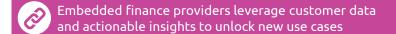


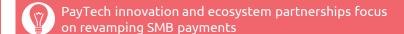














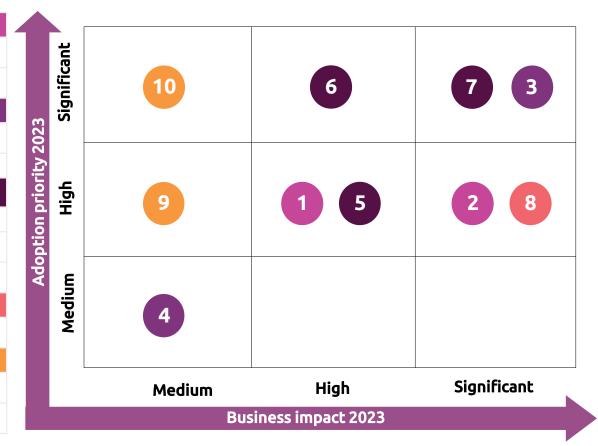
Eco-friendly cards, digital payments, and cloud-based payments hubs will boost sustainability

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TOP TRENDS IN PAYMENTS 2023 – PRIORITY MATRIX



Customer centricity				
1	B2B Buy-Now-Pay-Later (BNPL) picks up momentum amid post-pandemic macroeconomics			
2	Embedded finance providers leverage customer data and actionable insights to unlock new use cases			
Creating and enabling new values				
3	Global adoption of ISO 20022 opens doors to data monetization			
4	Central banks gear up to pilot and implement CBDCs			
Changes in industry dynamics				
5	Composable architecture creates competitive advantage efficiencies			
6	Real-time cross-border payment rails will boost the speed and volume of regional trade			
7	An end-to-end ecosystem approach simplifies payment hub modernization			
Busin	ess resilience			
8	PayTech innovation and ecosystem partnerships focus on revamping SMB payments			
New horizons				
9	Tokenization – a multi-pronged approach for scalable and secure card payments infrastructure			
10	Eco-friendly cards, digital payments, and cloud-based payments hubs will boost sustainability			



Source: Capgemini Research Institute for Financial Services, 2023.

The matrix above presents Capgemini's view of 2023 trend prioritization in an operating environment that includes:

- Rising inflation and interest rates coupled with slowing growth
- Operational disruption due to geopolitical instability
- Dynamic regulation and compliance mandates

- High customer adoption of digital payments
- Increasing digital transformation initiatives of FIs
- · Brisk competition and increased focus on customer centricity to hedge against advances from new-age players
- Adoption priority refers to the urgency of adopting a 2023 trend to maximize value creation because of its sector importance.
- Business impact represents a trend's 2023 effect on the payments industry regarding customer experience (CX), operational excellence, regulatory compliance, or profitability. Circumstances will vary for each firm depending on its business priorities, geographical location, and several other factors. For more information, don't hesitate to contact us at payments@capgemini.com.

FROM 2022 TO 2023 WHAT HAS CHANGED AND WHAT NOT?



	TRENDS 2023		
1	B2B Buy Now/Pay Later (BNPL) gains traction amid post-pandemic macroeconomics		
2	Embedded finance providers leverage customer data and actionable insights to unlock new use cases		
3	Global adoption of ISO 20022 facilitates data monetization		
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10	Eco-friendly cards, digital payments, and cloud-based payments hubs will boost sustainability		

	TRENDS 2022
1	Next-gen payments methods in Payments 4.X
2	Digital ID infrastructure will be key
3	D2C and others empower SMBs and merchants
4	BigTech foray through partnerships
5	Banks embrace open ecosystems
6	PaaS and data-based ecosystem models unlock new frontiers
7	Cybersecurity becomes critical
8	PayTech focus on expansion and M&A
9	Consolidation driven by economies of scale
10	Growing interest in CBDCs

New trends

- ISO 20022 gains rapid traction with a March 2023 deadline.
- To cope with rising demand, PSPs are enabling real-time cross-border payments
- Regulatory pressure is pushing the payments players to focuses on sustainability initiatives.

Trends evolution

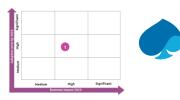
- Next-gen payment engine now include Buy-Now-Pay Later and embedded finance.
- Banks expanded open ecosystems to adopt composable architecture, modernize payment hub and bring innovations for SMBs.
- Tokenization and CBDC brings security and functionality to payment methods

Deprioritized trends

- Digital ID is gaining traction across all banking functions and now moves to retail banking trends
- BigTech did not have the anticipated impact. PaaS, M&A and consolidation slowed considerably due to 2022's macroeconomic volatility.



B2B BUY NOW/PAY LATER (BNPL) PICKS UP MOMENTUM AMID **POST-PANDEMIC MACROECONOMICS**



B2B BNPL has a significant advantage over traditional credit methods



Collateral-free, short-term credit

Offers businesses easy access to supply-chain finance. A seamless and completely digital credit risk assessment model offers added value.



Versatile business models

Model 1: point-of-payment option embedded in the buyer's digital bank account

Model 2: offer an invoice financing option for suppliers requiring instant payment.



Less regulated than B2C

Underwriting different types of businesses are easy as regulations are not stringent yet.



Advantage over other financing methods

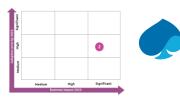
BNPL offers better terms. It is offered as revolving credit with a quick turnaround time.

Source: Capgemini Research Institute for Financial Services, 2023

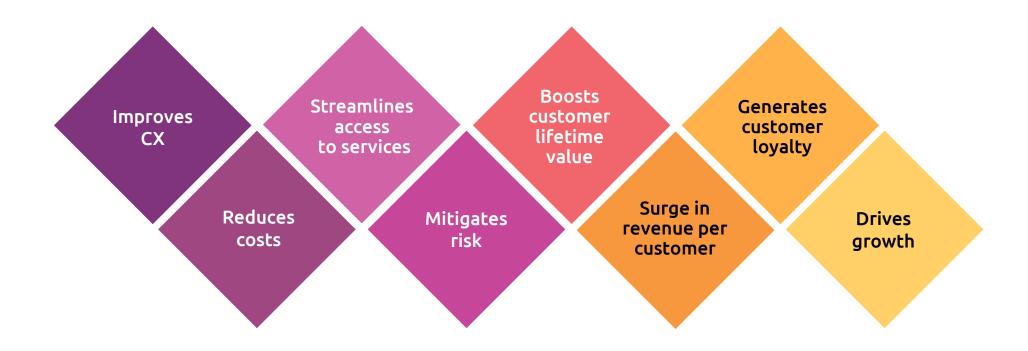
As more businesses turn to BNPL for a quick turnaround and revolving credit option, we anticipate a steep growth trajectory.



EMBEDDED FINANCE PROVIDERS LEVERAGE CUSTOMER DATA AND **O2** ACTIONABLE INSIGHTS TO UNLOCK NEW USE CASES



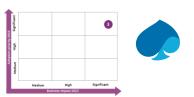
Embedded finance delivers valuable benefits to all stakeholders in the ecosystem



Source: Capgemini Research Institute for Financial Services, 2023

The rapid adoption of technologies such as AI-ML, 5G, distributed ledger technology, IoT, etc. will improve the chances of embedded finance providers to champion customer experience.

GLOBAL ADOPTION OF ISO 20022 OPENS DOORS TO **DATA MONETIZATION**



ISO 20022 can help FIs boost productivity & security while developing new data-based revenue streams

SWIFT introduced the ISO 20022 to standardize processing and exchange of financial information.

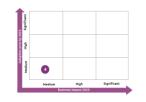
ISO 20022 will provide 360-degree customer views with rich and granular data to generate actionable insights and accurately predict customer behavior.



Source: Capgemini Research Institute for Financial Services, 2023

Further, with ISO 20022 driven standardization interoperability of systems, technology, and platforms significantly improves. This will pave the way for industrialized proofs of concept for emerging technologies like DLT.

CENTRAL BANKS GEAR UP TO PILOT AND IMPLEMENT CBDCS



Critical factors considered by the central banks when ideating and implementing CBDC

Architecture

Interoperability

Underlying

Technology

Use Cases

Centralized

Control lies with central bank for circulation of CBDCs and for managing multiple physical nodes storing data

DLT

Operated and settled in peer-to-peer and decentralized manner (no intermediary)

Direct

Central bank holds direct responsibility for facilitation of CBDC payments

Intermediated

Payments are facilitated by intermediaries and central bank maintains only wholesale ledger

Hybrid

Intermediaries handle payments and central bank has a direct claim on CBDC

Retail

For use by the general public for purchase of goods and services

Wholesale

For use by financial institutions for bank-to-bank transfers and settlements

Regionalization

Enabling the use of CBDCs for domestic payments as well as for international payments using interoperable platforms (most commonly among central banks in a region)

Source: BIS; Capgemini Research Institute for Financial Services, 2023

CBDCs can enhance the financial resilience of the national fiat currency



COMPOSABLE ARCHITECTURE CREATES COMPETITIVE **ADVANTAGE EFFICIENCIES**



Composable architecture delivers substantial advantages, while addressing legacy platforms limitations

Composable architecture facilitates cloud migration and adoption of emerging technologies which enhances innovation and agility.

Operations scale easily

Fast product rollout and go to market

Flexible component selection, customization

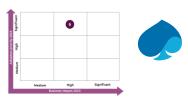
Operational costs decrease

Emerging technologies easily integrated, implemented

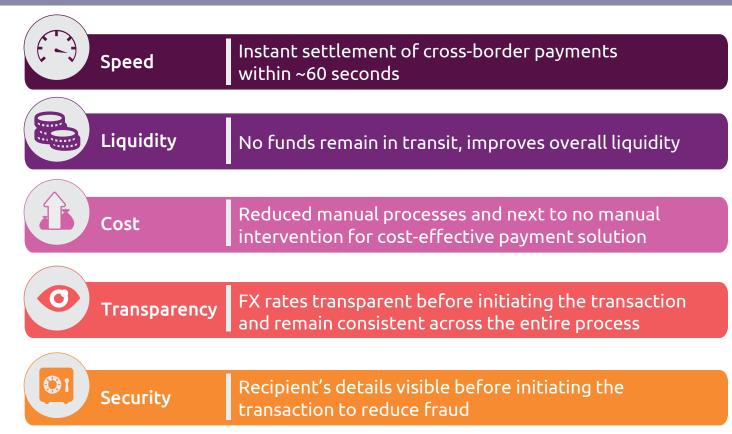
Source: Capgemini Research Institute for Financial Services, 2023

Composable architecture allows FIs to prioritize the development of products and digital journeys in the shortest time.

TREND REAL-TIME CROSS-BORDER PAYMENT RAILS WILL BOOST SPEED AND VOLUME OF REGIONAL TRADE



Benefits of real-time cross-border payments

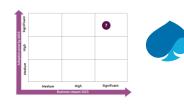


Source: Capgemini Research Institute for Financial Services, 2023

Cross-border real-time payments will reduce costs associated with transaction fees and currency exchange, resulting in improved margins for SMBs.



TREND AN END-TO-END ECOSYSTEM APPROACH SIMPLIFIES **PAYMENT HUB MODERNIZATION**



Currently, banks and payments service providers are not able to prioritize IT budget for building new innovative services



Source: Capgemini Research Institute for Financial Services, 2023

A composable payments hub boosts speed to market, agility, and innovation – resulting in superior CX and improved operational efficiencies



PAYTECH INNOVATION AND ECOSYSTEM PARTNERSHIPS **108** FOCUS ON REVAMPING SMB PAYMENTS





SMBs are seeking enhanced value-based services from banks and payments firms

Technology enhancement

- Digital procure-to-pay cycle
- Embedded payments solutions
- Modular payments platforms
- Seamless integration through one digital front end

FinTech collaboration

- Value-added services such as cloud PoS, digital check clearing, and automated invoice processing
- Bundled offerings and co-branded services
- Agile responsiveness to changing demand

Regulatory openness

- Automation and API enhancements for universal access
- Payments information portability

Ecosystem partnerships

- Seamless payments experience
- Tailored offerings
- Integrated and embedded solutions
- Cash flow improvements
- Quicker settlement

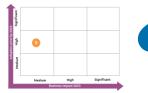
Rationalized costs

- Reduced administration cost
- Minimal fees and surcharges involving multi-party settlements and reconciliations
- Faster realization of receivables

Source: Capgemini Research Institute for Financial Services, 2023

We foresee a more streamlined B2B cross-border payments as intermediary correspondent banking network is reduced and global multi-currency payment solutions emerge.

TOKENIZATION – A MULTI-PRONGED APPROACH FOR SCALABLE AND SECURE CARD PAYMENTS INFRASTRUCTURE





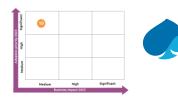
Tokenization can unlock benefits for all stakeholders within the payments value chain



*PCI DSS stands for Payment Card Industry Data Security Standard Source: Capgemini Research Institute for Financial Services, 2023

Tokenization enriches CX by significantly reducing payment frauds and improving the transaction approval rates.

ECO-FRIENDLY CARD MATERIALS, DIGITAL PAYMENTS, AND CLOUD-BASED PAYMENTS HUBS WILL BOOST SUSTAINABILITY



Emerging innovative payment formats and digitalization will reduce associated environmental costs



 Using eco-friendly and recycled material for cards



- Gained popularity during COVID-19 due to no-contact and non-cash feature
- In India, contactless payments' contribution to total face-to-face transactions grew more than six times to 16% in December 2021



Real-time payments

- Non-cash and non-card based 24x7 and instant payment medium
- In 2021, Brazil recorded 8.7 billion real-time payments transactions and is expected to increase to 82.4 billion by 2026



Mobile wallets

- Utilizes existing cell phones, smartwatches for payments
- Will account for over half of e-commerce transactions by 2025



Innovative solutions

- Mastercard Carbon Calculator informs consumers about the environmental impact of their spending through CO₂ equivalents
- Visa Eco Benefits Bundle allows issuers to add sustainability-focused benefits



Sources: Capgemini Research Institute for Financial Services, 2023; India Tap and Pay, Brazil Real-time transaction, Digital wallets

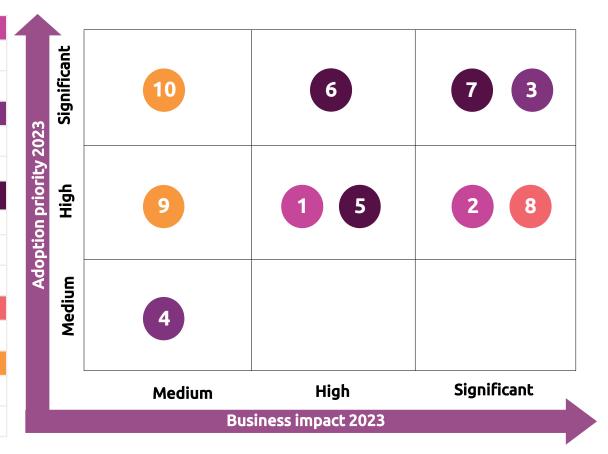
Switching to digital and cloud-based solutions can reduce carbon-emissions up to 95% - helping payment firms to incorporate sustainability in their value chain.

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Course	Canadamini Dosarsch Institute for Financial Society 2022			



Source: Capgemini Research Institute for Financial Services, 2023.

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